

**Workplan Delivered in Fiscal Year 2022 (May 2021 to April 2022)**

Workstream	Objective	Description	Outcome	Milestones	Output	Status	Quarter	Start Date	End Date	LTX	STX	HQ	Total
<b>Total Workplan</b>										<b>804</b>	<b>508</b>	<b>40</b>	<b>1352</b>
<b>Outreach and Regional Activities</b>										<b>90</b>	<b>42</b>	<b>14</b>	<b>146</b>
BRS	Develop/strengthen regulatory framework and supervisory tools to address specific risks in Islamic banking	CEF Web course on Islamic Banking regulation and supervision	Supervisors have the necessary capacity to upgrade banking regulations and effectively apply them	Supervisors receive adequate training about the latest international applicable standards and best supervisory practices. Supervisors incorporate the new regulatory requirements in their supervisory processes and activities	Training material	Completed	Q1	7-Jun-21	24-Jun-21	12	6	0	18
BRS	Develop/strengthen cybersecurity regulations and supervisory frameworks	METAC Webinar on Cybersecurity regulatory framework	A legal/regulatory framework underpinning the implementation of regulation and supervision of cybersecurity risk are enacted/ strengthened in line with international standards.	New/revised laws, regulations and guidelines are drafted	Training material	Cancelled				8	8	8	24
BRS	Climate change related financial risks	Awareness creation webinar	Participants become familiar with international initiatives to integrate climate change related financial risks in the regulatory and supervisory frameworks	Training is completed	Presentations	Completed	Q1	27-May-21	27-May-21	3	0	0	3
PFM	Comprehensive, credible, and policy-based budget preparation	CEF regional course on budget tools and planning (September 2021)	A more credible medium-term budget framework is integrated with the annual budget process	Good practice about medium-term budgeting is disseminated at the regional level	Workshop material	Completed	Q2	1-Sep-21	10-Sep-21	10	12	0	22
PFM	Improved coverage and quality of fiscal reporting	CEF regional course on improving fiscal transparency	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Good practice regarding fiscal transparency is disseminated at the regional level	Workshop material	Postponed to FY23				12	10	0	22
PFM	Comprehensive, credible, and policy-based budget preparation	Regional Note with UNESCWA on budgeting of social expenditures	Comprehensiveness of budget documentation (Record Score: PEFA PI-5)	Regional Note with UNESCWA: budgeting of social expenditures	Regional Note	New	Q4	1-Apr-22	30-Apr-22	12	0	0	12

PFM	Comprehensive, credible, and policy-based budget preparation	Regional Note: PFM support in fragile and conflict affected states – recent METAC experience	Comprehensiveness of budget documentation (Record Score: PEFA PI-5)	Regional Note: PFM support in FCS	Regional Note	New	Q4	1-Apr-22	30-Apr-22	8	0	0	8
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	METAC remote webinar on Post Crisis Revenue Generation for Tax Administration	Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized	Knowledge is acquired on an action plan Post Crisis Revenue Generation for Tax Administration	Workshop material	Completed	Q1	28-Jun-21	1-Jul-21	10	10	6	26
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Improving Tax Compliance in Revenue Administration through enhanced data acquisition, management and utilization	Corporate priorities are better managed through effective risk management	A compliance improvement strategy template focusing on a generic tax risk is developed	Workshop material	Completed	Q3	28-Nov-21	9-Dec-21	12	8	0	20
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	ArabStat	Regionally harmonized statistics	Improved consistency in the measurement of FISIM	Workshop material	New	Q3	11-Nov-21	12-Nov-21	4	0	0	4
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Regional workshop on NOE	Staff capacity increased	Staff are trained on measuring the non-observed economy	Workshop material	Completed	Q3	15-Nov-21	18-Nov-21	8	6	0	14
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	METAC Regional Workshop on National Accounts	Staff capacity increased	Staff from NSOs trained on treatment of COVID-related government interventions	Workshop material	Completed	Q1	5-Jul-21	8-Jul-21	8	0	8	16
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Participation in the Workshop on the Statistical Treatments of Islamic Finance	Regionally harmonized statistics	Improved consistency in the measurement of FISIM	Workshop material	New	Q4	14-Mar-22	16-Mar-22	3	0	0	3
<b>Afghanistan</b>										<b>14</b>	<b>9</b>	<b>0</b>	<b>23</b>

BRS	Improve accounting and prudential provisioning regulatory guidelines	TA on IFRS 9, provisioning guidelines and reporting requirement	Enhanced IFRS knowledge by CB supervisors and banks	Revised and updated provisioning assessment process is in place that reflects the requirements of international standards and best practices. Supervisory inspection reports reflect well the provisioning needed against the impairment of credit risk	TA report	Cancelled					11	9	0	20
BRS	Develop/strengthen banking regulations and prudential norms	TA on timely address of unsafe and unsound practices and subsequent enforcement of proportionate prompt corrective actions	Unsafe and unsound practices or activities that could pose risks to banks or to the banking system are timely addressed.	An early warning system is put in place to detect at an early stage risks that may threaten banks' soundness and safety. Supervisory processes are reviewed for gaps in monitoring and supervising weak / problem banks and enforcing corrective action	TA report	Cancelled					11	9	0	20
PFM	Comprehensive, credible, and policy-based budget preparation	Review of macro fiscal planning and improvement of Fiscal Strategy	A more credible medium-term macro-fiscal framework that supports budget preparation	Fiscal strategy enhanced with deviation on planned/executed budget	TA report	Postponed to FY24					14	10	0	24
PFM	Comprehensive, credible, and policy-based budget preparation	Multi-year budgeting of public investment	Planning and budgeting for public investments is more credible	A forward estimate for 80% of public investment expenditures is available	TA report	Postponed to FY24					10	10	0	20
PFM	Strengthened identification, monitoring, and management of fiscal risks	Follow-up on strengthening of the fiscal risk function	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	Sections on fiscal risks from PPPs and SOEs in the Fiscal Strategy Paper are further expanded with quantitative information	Workshop material (technical notes)	Completed	Q1	26-May-21	14-Jun-21		14	9	0	23
REV	Strengthened revenue administration management and governance arrangements	Identifying issues on VAT implementation in the Customs Department	Effective implementation of a new tax or modernized legislation	Mitigation actions for the issues identified in customs are taken	TA report	Cancelled					10	10	0	20
REV	Strengthened revenue administration management and governance arrangements	Identifying issues on VAT implementation and assisting in risk profiling of large taxpayers in the ARD	Effective implementation of a new tax or modernized legislation	1- Mitigation actions for the issues identified on VAT implementation in ARD are taken 2- Risk profiling of large taxpayers is completed	TA report	Cancelled					10	10	0	20
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Backcast the annual national accounts	Coverage and scope	Review quarterly indicators Set up quarterly GDP compilation system	TA report	Postponed to FY24					14	0	0	14

RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Development of quarterly national accounts	Longer time series	Publish longer time series of revised national accounts	TA report	Postponed to FY24					11	0	0	11
<b>Djibouti</b>											<b>12</b>	<b>0</b>	<b>0</b>	<b>12</b>
BRS	Implement an RBS system and upgrade other supervisory processes	TA on risk based supervision	Bank risk assessment frameworks strengthened (quality and timeliness of regulatory data and flexibility of reporting system)	Bank risk assessment frameworks strengthened (quality and timeliness of regulatory data and flexibility of reporting system).	TA report	Cancelled					6	6	0	12
CBO		Discussions with authorities (diagnostic activity)				New	Q3	1-Nov-21	30-Apr-21		12	0	0	12
PFM	Improved asset and liability management	Follow-up on TSA and cash management	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account (TSA)	Agreements with commercial banks on how to operate the TSA are drafted	TA report	Postponed to FY23					5	10	0	15
PFM	Comprehensive, credible, and policy-based budget preparation	Development of the medium-term fiscal framework	A more credible medium-term macro-fiscal framework that supports budget preparation	An updated methodology to improve revenue forecasting is available	TA report	Postponed to FY23					12	10	0	22
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of supply and use tables	New data set	Supply and use tables compiled for rebasing exercise	TA report	Cancelled					0	10	0	10
<b>Algeria</b>											<b>74</b>	<b>40</b>	<b>0</b>	<b>114</b>

CBO	Strengthen efficient implementation of monetary policy under the existing regime - MRI	In light of the rapidly changing environment and the end of monetary financing, the central bank has shown interest in revamping its monetary policy framework such as to reinforce the transmission of monetary policy	Robust short-term liquidity forecasting framework	The BA is able to use the MCMCO liquidity framework to forecast the autonomous factors, compute the confidence of interval and reconcile the three AF forecasts into a single one	The team will discuss its conclusions and recommendations during the mission. An aide-mémoire, summarizing the mission's findings and recommendations, will be produced by the team and shared with the authorities ad-referendum. The report will follow an internal IMF review	New	Q4	1-Mar-22	30-Apr-22	14	0	0	14
CBO		Discussions with authorities (diagnostic activity)				New	Q3	1-Nov-21	30-Apr-21	12	0	0	12
PFM	Comprehensive, credible, and policy-based budget preparation	Follow-up on program based budgeting	Information on resources and performance by program is included in budget documentation	A draft manual for budget execution in a program mode is available	TA report	Completed	Q1	5-Jul-21	16-Jul-21	10	7	0	17
PFM	Strengthened identification, monitoring, and management of fiscal risks	Fiscal risk management from PPPs	Fiscal costs and risks arising from PPP operations are managed and contained	The Ministry of Finance performs analysis on fiscal risks stemming from PPPs	Workshop material	Completed	Q2	4-Oct-21	8-Oct-21	9	6	0	15
PFM	Comprehensive, credible, and policy-based budget preparation	Follow-up on program based budgeting	Information on resources and performance by program is included in budget documentation	A draft manual for budget execution in a program mode is available	TA report	New	Q4	1-Feb-22	15-Feb-22	19	17	0	36
REV	Strengthened core tax administration functions (SDG 17.1)	Development of strategies to improve on-time payment ratio	A larger proportion of taxpayers meet their payment obligations as required by law	On-time payment ratio is improved	TA report	Completed	Q2	26-Oct-21	7-Nov-21	10	10	0	20
<b>Egypt</b>										<b>101</b>	<b>75</b>	<b>0</b>	<b>176</b>
BRS	Develop/strengthen banks' regulation and supervision frameworks	Develop an Early Intervention Framework	Supervisors are able to address at an early stage unsafe and unsound practices or activities that could pose risks to banks or to the banking system	Supervisors monitor banking problems and risks and take early action as needed	TA report	New	Q4	11-Apr-22	30-Apr-22	9	12	0	21
BRS	Develop/strengthen banks' regulation and supervision frameworks	Bank stress testing framework	Supervisors have the necessary capacity to upgrade banking regulations.	Supervisors regularly update the regulatory framework to account for evolving banking risks and to reflect latest developments in international standards	TA report	Completed	Q1	6-Jun-21	1-Aug-21	11	9	0	20

BRS	Develop/strengthen banks' regulation and supervision frameworks	DSIBs framework	Supervisors have the necessary capacity to upgrade banking regulations.	Supervisors regularly update the regulatory framework to account for evolving banking risks and to reflect latest developments in international standards	TA report	Completed	Q1	7-Jun-21	26-Jul-21	11	9	0	20
BRS	Develop/strengthen banks' regulation and supervision frameworks	Licensing and supervision of Tier 2 banks	Supervisors have the necessary capacity to upgrade banking regulations.	Supervisors regularly update the regulatory framework to account for evolving banking risks and to reflect latest developments in international standards	TA report	Completed	Q1	11-Jul-21	20-Aug-21	11	9	0	20
PFM	Improved PFM laws and effective institutions - BLF	Support to PEFA self assessment	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	The PEFA is available	Workshop material	New	Q2	12-Oct-21	25-Oct-21	6	4	0	10
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Central fiscal oversight and analysis of public corporation risks are strengthened	The Ministry of Finance performs financial analysis on fiscal risks stemming from SOEs	Workshop material	Cancelled				12	10	0	22
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of capacity to assess fiscal costs and risks from PPPs	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	The fiscal risk statement presenting key fiscal costs and risks arising from PPPs is improved	Workshop material	Postponed to FY23				8	8	0	16
REV	Strengthened revenue administration management and governance arrangements	Follow-up on the development of a compliance risk management function	Corporate priorities are better managed through effective risk management	An action plan to identify, assess, rank and quantify compliance risks is developed	TA report	Completed	Q4	26-Apr-22	16-May-22	6	10	0	16
REV	Strengthen revenue administration management and governance arrangements	Assessment of the Integrated core system and the E-invoicing system	Support functions enable more effective delivery of strategy and reforms	Assessment of the new Integrated Core System and the e-invoicing system is completed	TA report	Completed	Q4	28-Feb-22	16-Mar-22	6	10	0	16
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of financial accumulation accounts and balance sheets	Coverage and scope	Recompile the balance sheet accounts for the initial year (2014/15) and compile provisional internal estimates of the BSA in a short-time series, using all available/expanded data sources and improved compilation	TA report	Completed	Q3	21-Nov-21	2-Dec-21	4	12	0	16
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of financial accumulation accounts and balance sheets	Coverage and scope	Acceptable methods used to estimate the non-observed economy	TA report	Cancelled				4	13	0	17

RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Supply, use, and input-output tables	Statistical techniques	Finalize the SUT classification framework.   Compile and organize initial 2019/20 SUT estimates using a standard template.   Set up the manual and automated balancing tools using the revised SUT classification framework	TA report	New	Q3	5-Dec-21	16-Dec-21	14	0	0	14
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Supply and use tables compilation	Statistical techniques	Compile and organize initial 2019/20 SUT estimates using a standard template	TA report	New	Q4	13-Feb-22	28-Apr-22	14	0	0	14
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of supply, use, and input-output tables	Statistical techniques	Training on new methods to manually use and automatically balance supply and use tables	TA report	Completed	Q2	1-Aug-21	5-Aug-21	9	0	0	9
<b>Iraq</b>										<b>102</b>	<b>56</b>	<b>13</b>	<b>171</b>
BRS	Develop/strengthen regulatory and supervisory framework	Virtual Workshop on Regulation and Supervision				New	Q4	27-Feb-22	3-Mar-22	5	0	0	5
BRS	Develop/strengthen banking regulations and prudential norms - BRP	Workshop on risk management regulation (Concentration risk,, Interest rate risk management, Market risk management (foreign exchange position and commodity risk), Operational risk management and supervisory actions after new CAR reporting	Supervisors and regulations require banks to apply risk measurement and management on a timely basis.	Banking risks and activities are reviewed and appropriate recommendations for risk identification, measurement and mitigation are provided.	Training material	Completed	Q1	6-Jun-21	23-Jul-21	11	9	0	20
BRS	Develop/strengthen regulatory framework and supervisory tools to address specific risks in Islamic banking - IBR	TA on Islamic Banking Financial Statements and prudential reporting	Adapted or new prudential framework for IIBS in place.	Amendments and/or redrafting of regulations and guidelines are made by relevant authorities, significantly along lines recommended by IMF.	TA report	Cancelled				0	5	0	5
PFM	Improved budget execution and control	Addressing expenditure arrears and monitoring	Budget execution monitoring and controls are strengthened	An arrears clearing plan with prioritized expenditures is available	TA report	Completed	Q2	8-Sep-2021	30-Sep-2021	14	9	0	23

PFM	Comprehensive, credible, and policy-based budget preparation	2-Day Workshop for a strategic approach to medium-term budgeting (joint with FAD)	A more credible medium-term budget framework is integrated with the annual budget process	A strategic plan for MTBF implementation is available	Workshop material	Completed	Q3	31-Jan-2022	18-Feb-2022	8	5	0	13
PFM	Improved asset and liability management	Follow-up to build an annual cash forecast	Cash flow forecast for central government is more accurate and timely	The Cash Management Unit has advanced on the preparation of an annual cash forecast	Guidance Note - Workshop material	New	Q4	11-Apr-22	28-Apr-22	7	5	0	12
PFM	Improved asset and liability management	Training on cash forecasting	Cash flow forecast for central government is more accurate and timely	A concept for annual cash forecasting is developed (January 2022)	Training material	New	Q3	4-Nov-21	30-Nov-21	11	8	0	19
REV	Strengthened core tax administration functions (SDG 17.1)	Advice on audit and verification for industry sectors in the large taxpayer department	Audit and other verification programs more effectively ensure accuracy of reporting	Knowledge is acquired on audit techniques for some industry sectors	TA report	Completed	Q3	13-Dec-22	23-Dec-22	7	10	0	17
REV	Strengthened core tax administration functions (SDG 17.1)	Advice on audit and verification	Audit and other verification programs more effectively ensure accuracy of reporting	Cross - checking procedures to verify returns are developed	TA report	Completed	Q1	26-Jul-21	4-Aug-21	9	10	0	19
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Supply and use tables	New data set	Compile and organize initial 2018 SUT estimates using standard template.   Set up the manual and automated balancing tools using the SUT classification framework	TA report	New	Q3	23-Jan-22	3-Feb-22	14	0	0	14
RSS	Strengthen compilation and dissemination of real sector statistics - prices - PRC	Iraq - TA - PPI - PPI development	A new data set has been compiled and disseminated internally and/or to the public, Improved periodicity, timeliness, and consistency of data	Data from large and medium establishments are incorporated in the PPI	TA report	New	Q4	6-Mar-22	17-Mar-22	2	0	13	15



RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Improvement of annual national accounts	Concepts and definitions	Output of financial sector valued correctly	TA report	Completed	Q1	13-Jun-21	24-Jun-21	14	0	0	14
<b>Jordan</b>										<b>84</b>	<b>46</b>	<b>0</b>	<b>130</b>
PFM	Comprehensive, credible, and policy-based budget preparation	Review of practices of medium-term budgeting - and its link with macro fiscal planning	A more credible medium-term budget framework is integrated with the annual budget process	A concept to align bottom-up costing with top-down budgeting is available	TA report	Postponed to FY24				10	10	0	20
PFM	Strengthened identification, monitoring, and management of fiscal risks	Follow-up to the FTE. Building the fiscal risk function in the new macro fiscal unit.	Analysis, disclosure and management of other specific fiscal risks are more comprehensive	Key fiscal risks (SOE/PPP) are disclosed in the Fiscal Strategy	Workshop material (technical notes)	Cancelled				14	10	0	24
PFM	Improved asset and liability management	Joint FAD-METAC cash management mission	Extent of consolidation of cash balances by the Treasury (Record Score: PEFA PI-21.1, PIMA 12.c)	Action plan to consolidate central government bank accounts under Treasury's control; use of cash flow forecasting template (monthly/weekly) with three month cash forecast.	TA report	New	Q3	29-Nov-22	16-Dec-21	6	0	0	6
PFM	Comprehensive, credible, and policy-based budget preparation	Follow-up on macro fiscal planning, supporting the new unit and its tools	A more credible medium-term macro-fiscal framework that supports budget preparation	Building from the existing forecasting, a first MTFF is available	Workshop material (technical notes)	Postponed to FY23				12	10	0	22
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Follow-up on the development of an independent and effective tax dispute resolution process	More independent, accessible, effective and timely dispute resolution mechanisms adopted	Newly established divisions for objections and disputes analysis are fully operational	TA report	Completed	Q1	13-Jun-21	24-Jun-21	9	10	0	19
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Follow -up on developing a compliance improvement plan for the LTO and for free professionals sector	Corporate priorities are better managed through effective risk management	Compliance Improvement Plans for Large Taxpayers and Free professionals are implemented	TA report	Completed	Q4	7-Feb-22	21-Feb-22	7	10	0	17

REV	HQ mission- Strengthened revenue administration management and governance arrangements (SDG 17.1)	Transormational tax administration reform	Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized	A unified ISTD's tax administration reform implementation plan, considering long term reforms' scope and sequence, and interdependencies of the projects' components supporting the ISTD's transformational reform is developed.	TA report	Completed	Q3	17-Jan-22	1-Feb-22	12	0	0	12
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Improvement of consistency of quarterly and annual statistics	Internal consistency	Develop annual GDP compilation system based on supply-use framework	TA report	Completed	Q2	3-Oct-21	26-Oct-21	19	0	0	19
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Improve compilation methods for annual national accounts	Statistical techniques	Develop annual GDP compilation system based on supply-use framework	TA report	New	Q3	21-Nov-21	24-Dec-21	9	0	0	9
RSS	Strengthen compilation and dissemination of real sector statistics - prices - PRC	Jordan - TA - PPI - PPI development	Improved periodicity, timeliness, and consistency of data	The base year of the PPI is updated.	TA report	New	Q4	20-Feb-22	3-Mar-22	4	13	0	17
RSS	Strengthen compilation and dissemination of National Production, Income and Expenditure Accounts - PIE	Jordan - TA - GDP - Annual national accounts source data improvement	Source data are adequate for the compilation of these macroeconomic statistics	Review and improve sampling and imputation methods in the Annual Economic Surveys.	TA report	New	Q4	13-Mar-22	24-Mar-22	4	13	0	17
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Improve compilation methods for annual national accounts	Statistical techniques	Implement supply-use framework for annual national accounts compilation	TA report	Completed	Q1	23-May-21	3-Jun-21	14	0	0	14
<b>Lebanon</b>										<b>80</b>	<b>58</b>	<b>13</b>	<b>151</b>
PFM	Comprehensive, credible, and policy-based budget preparation	Workshop (5-7 April) on basic budget planning for MoF officials and line ministries	A more comprehensive and unified annual budget is published	Entry points for improved budget planning are identified by MoF	Workshop material	Completed	Q4	1-Apr-2022	13-Apr-2022	8	8	0	16

PFM	Improved asset and liability management	Joint work with the World Bank on the TSA and cash management project	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	A draft architecture for the Treasury Single Account is made available to the authorities	Workshop material	Completed	Q3	8-Nov-21	26-Nov-21	16	10	0	26
PFM	Improved coverage and quality of fiscal reporting	Expenditure arrears	Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Quality, timeliness and publication of fiscal reports is improved	TA report	Completed	Q4	21-Mar-22	4-Apr-22	20	0	0	20
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Fiscal costs and risks arising from PPP operations are managed and contained	The Ministry of Finance performs financial analysis on fiscal risks stemming from SOEs	TA report	Completed	Q1	14-Jun-21	17-Jun-21	8	4	0	12
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Central fiscal oversight and analysis of public corporation risks are strengthened	The Ministry of Finance performs financial analysis on fiscal risks stemming from SOEs	TA report	New	Q4	15-Feb-22	17-Feb-22	8	6	0	14
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Diagnostic of the Tax IT system	Support functions enable more effective delivery of strategy and reforms	A high-level set of requirements that any IT-system should support in order to deliver the services required by a tax administration is developed	TA report	New	Q4	28-Mar-22	8-Apr-22	6	10	0	16
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Developing a workplan for immediate and short-term measures for improving revenue mobilization	Capacity to reform increased due to clear reform strategy and strategic management framework adopted and institutionalized	A workplan for immediate and short-term measures for improving Domestic Revenue Mobilization is developed.	TA report	New	Q4	16-Feb-22	28-Feb-22	6	10	0	16
REV	Strengthened core tax administration functions (SDG 17.1)	Follow up on the development of a strategy for debt reduction and debt prevention	A larger proportion of taxpayers meet their payment obligations as required by law	A strategy for debt collection and debt prevention is developed	TA report	Cancelled				10	15	0	25
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	METAC - Follow-up on how to identify, assess and prioritize compliance risks	Corporate priorities are better managed through effective risk management	Compliance risks are identified and prioritized	TA report	Cancelled				9	13	0	22

REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Developing a workplan for immediate and short-term measures for improving revenue mobilization in the customs administration	Capacity to reform increased due to clear reform strategy and strategic management framework adopted and institutionalized	A workplan for immediate and short-term measures for improving Domestic Revenue Mobilization is developed in the customs administration .	TA report	New	Q4	30-Mar-22	11-Apr-22	6	10	0	16
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Improve quarterly national accounts	Statistical techniques	Properly account for fluctuations in the exchange rate Enhance compilation system to use alternative data sources when faced with missing data	TA report	Postponed to FY24				14	0	0	14
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of CPI and PPI	Statistical techniques	Correct treatment of product substitution and large exchange rate fluctuations PPI regularly compiled for manufacturing activities, electricity, gas and water	TA report	Completed	Q2	4-Oct-21	11-Feb-22	2	0	13	15
<b>Libya</b>										<b>32</b>	<b>29</b>	<b>0</b>	<b>61</b>
PFM	Comprehensive, credible, and policy-based budget preparation	Development of the macro-fiscal function	A more credible medium-term macro-fiscal framework that supports budget preparation	More credible forecast serve as input to the annual budget process and the budget circular contains medium-term key fiscal aggregates	Workshop material	Completed	Q3	21-Nov-21	25-Nov-21	4	7	0	11
PFM	Comprehensive, credible, and policy-based budget preparation	Budget preparation and comprehensiveness of budget documentation	A more comprehensive and unified annual budget is published	The Budget law is more comprehensive and includes a discussion on fiscal risks	TA report	Completed	Q3	23-Jan-22	30-Jan-22	3	8	0	11
PFM	Comprehensive, credible, and policy-based budget preparation	Development of core PFM functions	A more comprehensive and unified annual budget is published	A cash plan is available and serves as an input to the Initial Budget Law	Workshop material	New	Q2	27-Sep-21	1-Oct-21	9	6	0	15
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of the CPI	Concepts and definitions	Review of the methodology used in tabulating, collecting and disseminating data	TA report	Completed	Q3	23-Jan-22	27-Jan-22	2	8	0	10

RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Annual National Accounts	Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination.	Staff are trained on the 2008 SNA	Workshop material	New	Q3	9-Jan-22	20-Jan-22	14	0	0	14
<b>Morocco</b>										<b>53</b>	<b>45</b>	<b>0</b>	<b>98</b>
BRS	Develop/strengthen banks' regulation and supervision frameworks	Workshop: supervision of market risk in the context of a flexible exchange rate	Supervisors and regulations require banks to apply risk measurement and management on a timely basis.	Banking risks and activities are reviewed and appropriate recommendations for risk identification, measurement and mitigation are provided.	Training material	Cancelled				0	9	0	9
BRS	Implement Basel II and III standards - BSL	TA: SREP implementation	Banks' capital level reflects risk profile, risk acceptance, business strategy.	Supervisors integrate this assessment of banks' capital adequacy in the supervisory framework so as to better tailor supervisory activities to the risk profile of each bank.	TA report	Completed	Q1	25-Jun-21	27-Jul-21	11	9	0	20
PFM	Improved asset and liability management	Review of cash management arrangements	Cash flow forecasts for central government is more accurate and timely	A decree to operationalize the new cash flow forecast process is available	TA report	Postponed to FY23				12	7	0	19
PFM	Strengthened identification, monitoring, and management of fiscal risks	Fiscal risk management from Public corporations	Disclosure and management of contingent liabilities and other specific risks are more comprehensive	The Ministry of Finance performs financial analysis on fiscal risks stemming from SOEs	TA report	Cancelled				12	10	0	22
PFM	Improved coverage and quality of fiscal reporting	Audited annual financial statements are published, timely, and scrutinized by parliament	Consistency of external audit procedures with international standards (Record Score: PEFA PI-30 or FTC 1.4.2)	A framework for internal control (template for risk matrix, key controls and narratives) is available	TA report	New	Q1	21-Jun-21	24-Jun-21	8	6	0	14
PFM	Improved coverage and quality of fiscal reporting - FRP	Development of the Internal Control framework	Audited annual financial statements are published, timely, and scrutinized by parliament	A framework for internal control (template for risk matrix, key controls and narratives) is available	Workshop material	New	Q2	11-Oct-21	26-Oct-21	18	10	0	28
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Developing a Compliance Improvement Plan	Corporate priorities are better managed through effective risk management	An action to establish a compliance improvement plan to mitigate identified risks is developed	TA report	Completed	Q4	14-Mar-22	25-Mar-22	7	10	0	17

REV	Improved customs administration functions (SDG 17.1)	Improving the fight against fraud, smuggling, tax evasion and illicit financial flows	Audit and anti-smuggling programs more effectively ensure enforcement of customs laws	Techniques to fight tax fraud and illegal financial flows are developed	TA report	New	Q4	4-Apr-22	15-Apr-22	9	10	0	19
REV	Strengthened revenue administration management and governance arrangements	Improving compliance risk management implementation in customs administration	Corporate priorities are better managed through effective risk management	Selection of the Post Clearance Audit cases based on risk management, is applied	TA report	Cancelled				6	10	0	16
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	National accounts workshop	Staff capacity increased	Staff are trained on national accounts concepts	Workshop material	Postponed to FY24				12	10	0	22
<b>Sudan</b>										<b>21</b>	<b>22</b>	<b>0</b>	<b>43</b>
BRS	Implement Basel II and III standards - BSL	TA: Developing the Basel III Liquidity framework (LCR ratio)	Banks have a robust liquidity position to withstand shocks in the short-term.	Banks assess the impact of the implementation of the new regulations.	TA report	Postponed to FY24				11	9	0	20
BRS	Implement Basel II and III standards - BSL	TA: Developing the Basel III Liquidity framework (NSFR ratio)	Banks have a robust liquidity position to withstand shocks in the short-term.	Banks assess the impact of the implementation of the new regulations.	TA report	Postponed to FY24				13	11	0	24
PFM	Comprehensive, credible, and policy-based budget preparation	Review of budget planning practices	A more comprehensive and unified annual budget is published	A concept to establish systematic costing and alignment with top-down budgeting is available	Guidance note	Postponed to FY24				14	10	0	24
PFM	Comprehensive, credible, and policy-based budget preparation	Building a MTFF - follow-up in macro fiscal planning	A more credible medium-term macro-fiscal framework that supports budget preparation	The MTFF is used to inform the budget planning exercise for 2023	Workshop material (technical notes)	Postponed to FY23				14	10	0	24
PFM	Comprehensive, credible, and policy-based budget preparation	Building a MTFF - follow-up in macro fiscal planning	A more credible medium-term macro-fiscal framework that supports budget preparation	The MTFF is used to inform the budget planning exercise for 2023	Workshop material (technical notes)	Cancelled				14	10	0	24
PFM	Improved PFM laws and effective institutions	Three day workshop and assistance on post-PEFA implementation to develop a PFM roadmap.	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	A PFM roadmap is available (Sept 2022; SB in the ECF)	Workshop material	New	Q1	6-Jul-21	16-Jul-21	7	0	0	7

REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Implementation of compliance risk management for excise duties within Sudan Customs authority	Corporate priorities are better managed through effective risk management	Prepare an action plan for the establishment of a Compliance Improvement Plan for excise duties	TA report	Cancelled					5	10	0	15
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Improving Compliance in the large taxpayer offices	Organizational arrangements enable more effective delivery of strategy and reforms	A clear organisational structure of an LTO is in place	TA report	Completed	Q2	22-Aug-21	8-Sep-21		10	10	0	20
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of supply and use tables	New data set	Compile initial estimates for supply and tables from primary statistics	TA report	Cancelled					14	0	0	14
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of Index of Industrial Production (IIP)	New data set	Design IIP sampling strategy and questionnaires	TA report	New	Q2	26-Sep-21	30-Sep-21		2	8	0	10
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Quarterly national accounts	Coverage and scope	Set up quarterly GDP compilation system	TA report	Cancelled					16	0	0	16
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	CPI update	Data are compiled and disseminated using the concepts and definitions of the latest manual/guide	Updated weights to the recent household survey and rebased CPI: Updated CPI series	Workshop material	New	Q2	22-Aug-21	12-Sep-21		2	4	0	6
<b>Tunisia</b>											<b>53</b>	<b>44</b>	<b>0</b>	<b>97</b>
BRS	Develop/strengthen banking regulations and prudential norms	TA: Developing the ILAAP regulation & strengthen liquidity supervision	Supervisors have the necessary capacity to upgrade banking regulations.	Banking risks and activities are reviewed and appropriate recommendations for risk identification, measurement and mitigation are provided.	TA report	Cancelled					6	6	0	12
BRS	Implement Basel II and III standards - BSL	TA: Developing the Basel III Liquidity framework (NSFR ratio)	Banks have a robust liquidity position to withstand shocks in the short-term.	Banks assess the impact of the implementation of the new regulations.	TA report	Cancelled					6	6	0	12

CBO		Discussions with authorities (diagnostic activity)				New	Q3	15-Nov-21	30-Apr-21	12	0	0	12
PFM	Comprehensive, credible, and policy-based budget preparation	Development of institutional arrangements and capacity to develop a MTFF	A more credible medium-term macro-fiscal framework that supports budget preparation	A medium-term perspective is included in the budget documentation	TA report	Cancelled				12	10	0	22
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework for governance and transparency of public corporations	Central fiscal oversight and analysis of public corporation risks are strengthened	The Ministry of Finance performs financial analysis on fiscal risks stemming from SOEs	TA report	Completed	Q1	18-May-21	28-May-21	12	10	0	22
PFM	Strengthened identification, monitoring, and management of fiscal risks	Development of the institutional framework to improve surveillance of SOEs and public entities	Central fiscal oversight and analysis of public corporation risks are strengthened	The Ministry of Finance performs financial analysis on fiscal risks stemming from SOEs	Workshop material	New	Q2	6-Sep-21	17-Sep-21	14	6	0	20
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Follow-up on the establishment of internal audit unit for customs administration	Transparency and accountability are more effectively supported by independent external oversight and internal controls	Development of an action plan for the Establishment of internal audit policy, charter, code of ethics and planning documents	TA report	Completed	Q1	17-May-21	26-May-21	9	10	0	19
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Improvement of the PPI	Coverage and scope	PPI extended to cover agriculture, hunting and forestry	TA report	Completed	Q3	24-Jan-22	28-Jan-22	2	9	0	11
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Improvement of the CPI (Web scraping, scanner data)	Statistical techniques	New collection methods introduced (scanner data, web scraping using R/Python, machine learning to clean and classify data to COICOP structure)	TA report	Completed	Q3	6-Dec-21	10-Dec-21	4	9	0	13
<b>West Bank and Gaza</b>										<b>33</b>	<b>8</b>	<b>0</b>	<b>41</b>
BRS	Implement an RBS system and upgrade other supervisory processes	TA on the on-site supervision process (focus on credit risk)	Strengthened institutional structure and operations for RBS implementation.	Risk-based supervision and inspection manuals are developed and adopted.	TA report	Cancelled				6	5	0	11



PFM	Comprehensive, credible, and policy-based budget preparation	Follow-up to macro fiscal assistance from 2019, addressing gaps in MTFF	A more credible medium-term budget framework is integrated with the annual budget process	Timely issuance of MTFF and use for fiscal strategy development and implementation	TA report	Postponed to FY23					12	10	0	22
REV	Strengthened revenue administration management and governance arrangements (SDG 17.1)	Improving Tax Compliance in Digital Economy	Corporate priorities are better managed through effective risk management	Knowledge is acquired on improving tax compliance in digital economy	Traning materials	New	Q4	18-Feb-22	25-Feb-22		5	8	0	13
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Development of sequence of accounts	Coverage and scope	Evaluate sources and methods to compile the full sequence of accounts	TA report	Completed	Q2	22-Aug-21	2-Sep-21		14	0	0	14
RSS	Strengthen compilation and dissemination of national accounts statistics for decision making according to the relevant internationally accepted statistical standard	Compilation of sector accounts	Coverage and scope	Evaluate sources and methods to compile financial accounts	TA report	Completed	Q4	27-Feb-22	10-Mar-22		14	0	0	14
<b>Yemen</b>											<b>55</b>	<b>34</b>	<b>0</b>	<b>89</b>
BRS	Develop/strengthen Islamic banking regulatory framework and supervisory tools	TA: Regulation on corporate governance and Shariah governance for Islamic banks	Requirements for IIBS to have robust Sharia governance policies, processes.	Shari'ah governance practices and regulations are reviewed and recommendations are provided to align them with the applicable international standards.	TA report	Cancelled					0	6	0	6
BRS	Implement an RBS system and upgrade other supervisory processes	TA: Risk Based Supervision - liquidity risk	Bank risk assessment frameworks strengthened (quality and timeliness of regulatory data and flexibility of reporting system).	Revised Reporting templates are developed	TA report	Cancelled					0	6	0	6
PFM	Improved asset and liability management	Training on cash forecasting and scenario building	Cash flow forecasts for central government is more accurate and timely	A first cash forecasting report is issued	Workshop material	Completed	Q4	1-Mar-22	22-Mar-22		8	5	0	13
PFM	Improved budget execution and control	Introducing commitment controls (Peripatetic Advisor phase 1)	Budget execution monitoring and controls are strengthened	New process of commitment approval implemented in 3 pilot MDAs	Workshop material (templates, work flow)	Completed	Q3	17-Jan-22	31-Jan-22		12	7	0	19

PFM	Improved budget execution and control	Introducing commitment controls (Peripatetic Advisor phase 2)	Budget execution monitoring and controls are strengthened	New process of commitment approval implemented in 3 pilot MDAs	Workshop material (templates, work flow)	New	Q4	16-Feb-22	26-Apr-22	12	3	0	15
PFM	Improved asset and liability management	Building a cash management unit	Cash flow forecasts for central government is more accurate and timely	A first cash forecasting report issued by the new CMU is available	TA report	Completed	Q1	5-Jul-21	23-Jul-21	14	9	0	23
REV	Strengthened core tax administration functions (SDG 17.1)	Strengthening the taxpayer base and ledger	The integrity of the taxpayer base and ledger is strengthened	Developing initiatives and measures for detecting unregistered taxpayers	TA report	Completed	Q1	23-May-21	1-Jun-21	9	10	0	19
RSS	Strengthen compilation and dissemination of prices statistics for decision making according to the relevant internationally accepted statistical standard	Development of quarterly national accounts	Statistical techniques	Index calculation methods reflect recommendations in 2020 CPI Manual	TA report	Cancelled				0	10	0	10