

Public Financial Management	1. Improved laws and effective PFM institutions	Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Participation in development partners' forum	28	0	28	1	28	0	28	0	50%	Half Done	Technical inputs provided as required	Includes participation in development partners forum	between May 2017 to April 2018	Neves/LTX 2
				Workshop on Leadership	3	0	3	1	15	0	15	1	0%	Mar 2019	Workshop conducted	Workshop will work with PFS who have been given some of the EU regional PFM money to conduct a PFM conference. Workshop will focus on skilling the leadership of the Ministries.	Oct 2018	Neves/LTX 2
	2. Comprehensive, credible and policy based budget preparation		2.3 A more credible medium term budget frameworks integrated with the annual budget process	Workshop on budget and planning in conjunction with UNESCAP	3	0	3	1	0	0	0	0%	Cancelled	Workshop conducted	There has been three of these workshops conducted in the past. They are predominantly funded by UNESCAP and focus on budgeting and planning. No clarity on whether one will occur this year, could be held in Suva or another part of the region.	Oct 2018	Neves	
	4. Improve coverage and quality of fiscal reporting		4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced	Financial Reporting Workshop					12	10	22	1	0%	Feb 2019	Improve financial reporting	Based upon reform activities involving improved financial reporting		Kaufman/Celeste/Richard
	5. Improved asset and liability management		5.4 Disclosure and management of state assets is improved	Working with PRIF and ADB on Workshop on Infrastructure planning and investment	3	0	3	1	0	0	0	0	0%	Cancelled	Workshop conducted	Working with PRIF and the ADB on updating the processes for infrastructure updating across the Pacific. The first exercise will involve template exercise with MOE in Fiji, to be then stepped across the whole Pacific.	Oct 2018	Neves
			5.3 Cash management strengthened	Workshop on cash forecasting	0	14	14	1	10	14	24	1	0%	Feb 2019	Workshop conducted		Jan 2019	Richard/ Celeste/ Sillins
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	Regional	To be established in CDPort	Workshop to review and establish revision plan for insurance legislation and prudential standards	5	10	15	1	5	20	25	1	100%	May 2018	To be established in CDPort		May 2018	Claxton/ Windsor
	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes		Strengthened institutional structure and operational and procedures for RBS implementation	Workshop on IT Risk Assessment and Supervision	5	1	6	1	3	8	11	1	100%	Aug 2018		Joint workshop with APRA (providing experts)	July 2018	Ben/ Busic
			Strengthened institutional structure and operational and procedures for RBS implementation	Prudential Reporting Workshop- Sydney					2	0	2	1	100%	Jun 2018	Applicable guidelines and regulations are drafted			Ben
			AFSPC	Annual Meeting of AFSPC	5	-	5	1	2	0	2	1	100%	Aug 2018		Vanuatu hosting. Workshop TBC	Aug 2018	Ben
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Regional	Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	5	17	22	1	5	17	22	1	100%	Aug 2018	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	Aug-18	De La Beer/ Expert
			Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	5	-	5	1	5	0	5	1	0%	Feb 2019	Workshop delivered and staff trained.	Sub-regional Workshop for Micronesian members. Venue TBC.	Feb-19	De La Beer/ Expert
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Workshop on GDP, GFS and fiscal forecasting.	5	-	5	1	5	0	5	1	0%	Feb 18 - 22, 2019	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by April 2019	Sub-regional multi-sector workshop for Northern Pacific (topics tbc)		Marcus
			1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from Fiji, PNG, Samoa, Solomon Islands, Tonga and Vanuatu	5	-	5	1	0	0	0	0	0%	Cancelled	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by April 2019	Multi-topic workshop on GDP, GNI and budget formulation for members not trained in FY17; likely held in Fiji		
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the ABS Pacific Leadership Forum	2	-	2	1	0	0	0	0	0%	Cancelled	More metadata have been compiled and/or made available to users to support data analysis by January 2019	• Expected to be held August/September 2018, location TBC • technical input to discussions and networking with heads of statistical agencies		
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the Pacific Statistics Steering Committee (facilitated by the SPC)	2	-	2	1	2	0	2	1	0%	Nov 1 - 2, 2018	More metadata have been compiled and/or made available to users to support data analysis by January 2019	• Expected to be held mid-November 2018, location TBC • PFTAC round table update from de la Beer (GFS) / Wild, including economic statistics coordination work		Marcus
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Regional	1&2 Better revenue administration, management and governance arrangements & stronger tax administration core functions.	PFTAC/CARTAC workshop on Revenue Reforms	9	-	9	1	5	0	5	1	100%	July 9 - 13, 2018	Aligning best practice TA delivery	This workshop will discuss and compare TA delivered by both PFTAC and CARTAC and stimulate discussions on how delivery can be improved.	6/25/2018 - 6/29/2018	Shrosbree
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Workshop - Providing a framework on managing change in tax administration modernization	5	5	10	1	0	0	0	0	0%	Cancelled	Build management capability to manage transformational change.	This workshop will provide managers with insights to manage organizational change.	8/20/2018 - 8/24/2018	T.B.D /Shrosbree
			1.1 - 1.5 PITAA Heads meeting - Management and core tax functions.	Reviewing regional progress during 2017/2018 and planning ahead.	5	-	5	1	3	0	3	1	100%	Sep 11 - 13, 2018	Successful PITAA heads meeting and collective plans to further strengthen regional reforms.	PFTAC will continue to support the development of PITAA into a strong tax administration association.	9/18/2018 - 9/20/2018	Eysselein
			1.3 Support functions enable more effective delivery of strategy and reforms.	Discussion with IT Vendor to improve overall IT capability for PICs					3	0	3	1	100%	Aug 15 - 17, 2018	Effective plans in place to support PIC IT capability	PFTAC discussions with IT vendor to resolve regional IT issues		Shrosbree
			1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized.	Leading Change Workshop					1	0	1	1	100%	Sep 10, 2018	Confirmation of technical assistance plan for FY19-20	Agreement of TA plans with PICs		Eysselein
			1.8 Effective implementation of a new tax or modified legislation.	VAT Implementation awareness workshop					3	0	3	1	100%	Sep 5 - 7, 2018	Awareness of VAT implementation challenges with emphasis on PACER Plus countries	VAT implementation and PACER Plus impacts discussed with PICs		Eysselein
			1&2 Better revenue administration, management and governance arrangements & stronger tax administration core functions.	TADAT Regional Workshop					5	0	5	1	0%	Feb 11 - 15, 2019	Create awareness of TADAT	Create awareness of TADAT dimensions		FAD

2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	Regional	1.5 Attend OCO annual conference	Build on the alliance build with the OCO to improve regional risk management capability.	5	-	5	1	3	0	3	1	100%	Jun 11 - 13	Attend the OCO conference in Melbourne and deliver a presentation on risk management.	To support DRM, PFTAC and the OCO have entered into a strategic partnership to improve risk management between tax and customs administrations.	6/11/2018 - 6/15/2018	Shrosbree	
		2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Workshop - Build regional audit management capability.	5	5	10	1	0	0	0	0	0%	0	Improve audit management expertise.	The audit function in PICs can be improved through enhanced management capability (identified through a Training Needs Analysis)	10/8/2018 - 10/12/2018	TBD	
		2.3,2.4 A larger proportion of taxpayers meet their filing and payment obligations	Workshop - Build regional capability to improve the management of returns and debt - managers.	5	5	10	1	0	0	0	0	0%	0	Improve returns and debt management capability.	Regional returns and debt management statistics show room for improvement against TADAT dimensions.	1/4/2019 - 1/8/2019	TBD	
		2.1-2.5 Strengthen regional core tax administration functions	Regional attachments - strengthen PIC core tax functions.					0	0	0	0	0%	0	Improve PIC core tax functions.	Providing PIC staff with an opportunity to work with PFTAC on missions will provide and build regional expertise.	5/1/2018 - 4/30/2018	TBD	
		2.1 - 2.5 Strengthen core tax functions	Workshop to strengthen management of core tax functions					5	7	12	1	0%	Apr 15 - 19, 2019	Senior management increased awareness of managing core tax functions	Opportunity exists to strengthen senior management ability to manage core tax functions		Eysselein/ Shrosbree	
		2.1-2.5 Strengthen regional core tax administration functions	Support PITAA in developing "phase one" e-learning training material.		12	12	1	0	0	0	0	0%	0	PITAA's first e-learning program delivered by 12/31/2018.	PFTAC will continue to support the development of PITAA into a strong tax administration association.	6/11/2018 - 6/25/2018	TBD	
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	Regional	Support and advise on econometric estimations, including of a measure of the output gap, and empirical analysis.	5	0	5	0	5	0	5	0	50%	Apr 2019	(1) Research papers are peer reviewed (Apr. 19). (2) At least two working papers are published by Pacific central banks and / or ministries of finance (Apr. 19).	Support will be provided offsite.	Apr. 19	Claus / PFTAC Advisor	
			Macroeconomics course.	5	5	10	1	7	7	14	1	100%	Jul 9 - 17, 2018	(1) Discussion of current and medium-term macroeconomic and fiscal performance in budget documents and monetary policy statements is improved (Apr. 19).	The course will be delivered jointly by PFTAC and ICD. It will provide tailored training to Pacific countries.	Jul. 18	Claus / Tanner	
			1. Timely, high quality macroeconomic monitoring, analysis and research available for policymaking.	Workshop on GDP, GNI and budgets	5	0	5	1	0	0	0	0	0%	Cancelled	(1) Participants identify ways to improve the reporting of current and medium-term macroeconomic and fiscal performance in budget documents and monetary policy statements (Oct. 18).	The workshop will be delivered jointly with the PFM and Real Sector Statistics Advisors.	Oct. 18	Claus
			Workshop on GDP, GFS and fiscal forecasting.						5	0	5	1	0%	Feb 18 - 22, 2019	(1) Participants identify ways to improve fiscal forecasting (Feb. 19).	The workshop will be delivered jointly with the GFS and Real Sector Statistics Advisors.		Claus
			GFS Workshop.						1	0	1		100%	Aug 20, 2018	(1) GFS compilers appreciate the importance of GFS data for fiscal forecasting and monitoring (Aug. 18).	The workshop was organized by the GFS Advisor.		Claus
			VAT Workshop.						1	0	1		100%	Sep 7, 2018	(1) Participants gain an understanding of estimating VAT collection (Sep. 18).	The workshop was organized by the Revenue Administration Advisor.		Claus
			2. Ready public access to key monetary, fiscal and financial soundness information.	Workshop on cash forecasting.	0	10	10	1	0	10	10	1	0%	Apr 2019	(1) Participants identify priority areas for improving cash forecasting (Apr. 19). (2) Four out of 16 countries strengthen sharing of data and forecasts to enhance cash management (Apr. 19).	The workshop will be delivered jointly with the PFM Advisor.	Apr. 19	ST Expert
			Totals:			125	84	209	24									

Updated Plan Total Days	141	93	234	22
Delivered by Oct 31:	60	52	112	12
Percentage of Revised Plan:	43%	56%	48%	55%