

FY19 PFTAC Work Plan - May 2018 to April 2019: Solomon Islands - MID-YEAR UPDATE

TA Area	Objective	Country	Outcome Targeted	Activity	May 2018 - April 2019 (in person-days)			Number of Missions/ Activities	Updated Inputs at Oct 3, 2018 (person-days - changes in red)			Number of Missions/ Activities	% of updated plan delivered at end-Oct	Delivery Status	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total							
					Public Financial Management	1. Improved laws and effective PFM institutions 4. Improve coverage and quality of fiscal reporting 5. Improved asset and liability management	Solomon Islands		1.1 Legal Framework enacted 1.2 The capacity of ministry of finance to meet its PFM responsibilities is enhanced 4.2 Comprehensiveness, frequency, and quality of fiscal reports is enhanced 5.2 Cashflow forecasts for all central government are more accurate and timely	Revision of Financial Instructions Accompanying Article IV Mission Compliance review with accounting internal control Follow-up training on cash forecasting and Progress review of the implementation of IPSAS-Cash	0 - - 0							
Financial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	Solomon Islands	Strengthened institutional structure and operational and procedures for RBS implementation Supervisors timely address unsafe and unsound practices or activities that could pose risks to banks or to the banking system Strengthened institutional structure and operational and procedures for RBS implementation	Supervision Framework Enhancement Program - risk rating model; supervisory attention framework; supervisory action planning Supervision Framework Enhancement Program - Prudential Standards	12 - 12	- - -	12 - 12	1 - 1	12 0 0	0 - 10	12 - 10	1 - 1	100% - 0%	Jul 2018 Feb 2019	- Risk rating model, including impact index, is developed and implemented October 2018 - Risk-based supervisory action planning process developed and implemented October 2018 - Supervisory attention framework developed and implemented April 2019 - Revised Reporting templates are developed April 2019 All banks start reporting to new requirements regularly and with high degree of accuracy April 2020	Continuation of the Supervision Framework Enhancement Program Continuation of the Supervision Framework Enhancement Program	May 2018 Nov 2018	Ben STX
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making; compilation methodologies in line with international standards for GFS	Solomon Islands	1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.	12	-	12	1	0	30	30	1	0%	Jan -Feb 2019	• Compile and disseminate annual data for BCG for (FY17) by November 2018. • Investigate statistical discrepancies and reconcile changes in cash balances by April 2019. • Reconcile grants paid and received and compile GG consolidation (FY2010-17) by April 2019. • Compile and disseminate annual GG debt data for the World Bank debt statistics database by April 2019. [RBM – GO – 12.3]	GFS for general government operations are compiled and disseminated on a annual basis.	Jan-19	Kara Rideout
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Solomon Islands	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination 1.9 Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs 1.10 Source data are adequate for the compilation of the national accounts	Staff trained further in analyzing and adjusting results Business survey imputation and processing review Scoping work on better access to tax data	- 12 -	- - -	- 12 -	- 1 -	- 0 -	- 21 -	- 21 -	- 1 -	- 0% -	- Nov 28 - Dec 5, 2018 -	Relative to the baseline, the number of staff trained to compile and/or disseminate these statistics is adequate by March 2019 Relative to the baseline, improvements are made to the way in which adjustments to source data are made by March 2019 Relative to the baseline, improvements to source data used for annual estimates are made by April 2019	• Two staff trained further on analysis and dissemination (March 2019) • Business survey review and improvements (Apr 2019) • Access to administrative data scoping work with NSO and IR (Apr 2019)	- - -	- Michael Andrews -
Revenue Administration	1. Strengthened revenue administration management and governance arrangements 2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	Solomon Islands	1.1 & 1.2 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized. 1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized. 1.2 Organizational arrangements enable more effective delivery of strategy and reforms. 1.2 Organizational arrangements enable more effective delivery of strategy and reforms. 1.1 Capacity for reform increased due to clear reform strategy and a strategic management framework adopted and institutionalized. 2.3 A larger proportion of taxpayers meet their filing obligations as required by law. 2.4 A larger proportion of taxpayers meet their payment obligations as required by law. 2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened. 2.3 A larger proportion of taxpayers meet their filing obligations as required by law.	Corporate strategy, business plan and structure plan Design modernization strategy Design a LTO Introduce function based structure Review reform progress Strengthen strategies to improve on-time filing. Strengthen strategies to improve on-time payment. Strengthen the taxpayer services functions to further improve voluntary compliance levels. Strengthen strategies to improve on-time filing.	- - - - - - - -	- - - - - 6 6 7 6	- - - - - 6 6 7 6	- - - - - 1 - - -	0 0 6 6 12 0 0 0	16 16 8 8 0 8 0 0	16 16 14 14 12 8 8 0	1 1 1 1 1 1 0 0	100% 0% 0% 0% 100% 100% 0% 0%	July 16 - 27 Nov 5 - 16 Dec 10 - 15 Dec 16 - 21 Jul 23 - Aug 3 Jun 4 - 11, 2018 Jun 12 - 20, 2018 Cancelled Cancelled	New corporate strategy and business plan and structure designed and implemented by 31/12/2020 Modernization strategy framework developed and agreed to by authorities Design of large taxpayer office delivered by 31/12/2019 Function based structure introduced by 20/6/2020 Create awareness of modernization opportunities 31/12/2018 On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions. On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions. Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions. On-time filing operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	New corporate strategy, business plan and structure designed to facilitate modern tax administration Modernization framework developed to support tax reforms Authorities have requested assistance in the design of large taxpayer office as part of the reforms Function based structure currently being implemented to support overall reforms Potential modernization enhancements discussed with the authorities A PFTAC facilitated strategy has been introduced with some initial progress being made - additional TA requested by the authorities. A PFTAC facilitated strategy has been introduced with some initial progress being made - additional TA requested by the authorities. The authorities have requested TA to improve taxpayer services. The authorities have decided to undertake administrative reforms and requested PFTAC assistance to strengthen on-time filing.	- - - - - 7/23/2018 - 7/28/2018 7/29/2018 - 8/3/2018 8/4/2018 - 8/10/2018 10/1/2018 - 10/6/2018	McNeill Scott Shrosbree/ Eysselein Shrosbree/ Eysselein Shrosbree Lawrence

			2.4 A larger proportion of taxpayers meet their payment obligations as required by law.	Strengthen strategies to improve on-time payment.	-	7	7	1	0	0	0	0	0%	Cancelled	On-time payment operating at improved efficiency levels by 12/31/2019 and measured against TADAT dimensions.	The authorities have decided to undertake administrative reforms and requested PFTAC assistance to strengthen on-time payment and management of tax arrears.	10/7/2018 - 10/13/2018	Lawrence
			2.2 Taxpayer Services initiatives to support voluntary compliance are strengthened.	Strengthen the taxpayer services functions to further improve voluntary compliance levels.	-	6	6		0	12	12	1	0%	Apr 22 - May 3, 2019	Improved delivery of taxpayer services by 12/31/2019 and measured against TADAT dimensions.	The authorities have decided to undertake administrative reforms and requested PFTAC assistance to strengthen taxpayer services.	10/14/2018 - 10/19/2018	Shrosbree
			2.5.Audit and other verification programs more effectively ensure accuracy of reporting	Develop audit plan					0	12	12	1	0%	Feb 4 - 15, 2019	Develop audit plan by 30/6/2019	TA requested to develop new generation audit plan		Piper
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	Solomon Islands	3. Sound medium-term macroeconomic programming framework.	Develop further the Solomon Islands' financial programming frameworks.	15	0	15	3	26	0	26	3	100%	Apr 30 - May 11, 2018; Jul 6, 2018; Jul 19 - 27, 2018; Aug 17 - 20, 2018	(1) The Ministry of Finance's financial programming framework continues to be used in budget preparations (Dec. 18). (2) The Central Bank of Solomon Islands' financial programming framework continues to be used in monetary policy settings.		May 18, Dec. 18, Mar. 19	Claus

Totals: 63 79 142 13

Updated Plan Total Days 77 159 236 18

Delivered by Oct 31: 55 42 97 9

Percentage of Revised Plan: 71% 26% 41% 50%