

FY20 Proposed PFTAC Work Plan - May 2019 to April 2020: Regional

TA Area	Objective	Country	Outcome Targeted	Activity	May 2019 - April 2020 (in person-days)			Number of Missions/ Activities	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total					
Financial Sector Supervision	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes	Regional	2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes.	Regional Workshop - Northern Pacific - Financial Risk Analysis	5	0	5	1			1-Sep-19	
			AFSPC Annual Meeting	5	0	5	1			1-Oct-19		
			2.6 Supervisors have sufficient capacity to effectively implement risk-based supervision and other supervisory processes.	AFSPC Governance and Capital forum	5	0	5	1			1-Jun-19	
			AFSPC Prudential Reporting	5	0	5	1			1-Jul-19		
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	Regional	Capacity Development in GFS.	Workshop on GFS and Debt Sustainability	5	0	5		GFS balance sheet data is produced	The workshop will be joint with Macro and STI.	Feb-20	LTX
			Capacity Development in GFS.	GFS methodological training, practical workgroup exercises and country data compilation.	5	17	22	1	Workshop delivered and staff trained.	Workshop for selected PFTAC member countries to be held in Fiji. This activity will include a segment of country specific technical assistance to Kiribati.	Aug-19	LTX/ Expert
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	Regional	1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Workshop on Facilitating Exchange and Use of Administrative (Tax and Social Security) Data for National Accounts	5		5		• Workshop on the accession and usage of administrative data	Joint workshop with Macro and Revenue	Jul-19	Scheiblecker
			1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Delivery of training to compilers from Fiji, PNG, Samoa, Solomon Islands, Tonga and Vanuatu	5	0	5	1	• Training about Seasonal Adjustment and quality control of high frequency source data using automatic time series modelling software for outlier detection.		Sep-19	Scheiblecker
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the ABS Pacific Leadership Forum	2	0	2		• PFTAC RSS LTX participation in ABS Pacific Leadership Forum			
			1.20 Metadata released internally and to the public have been strengthened consistent with the dataset to enhance interpretation and analysis.	Participation in the Pacific Statistics Steering Committee (facilitated by the SPC)	2	0	2		• PFTAC RSS LTX participation in ABS Pacific Leadership Forum			Scheiblecker
Macroeconomic Management	1. Improved macroeconomic policy advice to government and central bank management	Regional	1.1 Improved quality and frequency of macroeconomic surveillance and policy/research available for policymaking	Workshop on managing fishing revenues.	5	0	5	1	(1) Participants identify priority areas for prudent management of fishing revenues (Aug. 19). (2) Medium-term fishing revenue projections are produced jointly by ministries of finance and marine authorities in 3 out of 9 countries (Apr. 20). (3) Data are shared between ministries of finance and marine authorities in 3 out of 9 countries (Apr. 20).	The workshop will be joint with PFM.	Aug-19	Claus
				Workshop on facilitating effective exchange and use of administrative data.	5	0	5		(1) Participants recognize the importance of sharing data (Jul. 19). (2) Priority actions are identified to enhance data sharing (Jul. 19).	The workshop will be joint with Revenue and RSS.	Jul-19	Claus
			Support and advise on empirical analysis and research.	7	0	7	1	(1) Research papers are peer reviewed (Apr. 20). (2) At least two working papers are published by Pacific central banks and / or ministries of finance (Apr. 20).	Support will be provided offsite. PFTAC will participate in the annual South Pacific Central Banking Research Conference.	Apr-20	Claus/Expert	
			Support the compilation of a regional database of indicators used for forecasting.	5	0	5		(1) A regional database is set up with the assistance of development partners (Apr. 20). (2) The database is published on a PFTAC member country's website (Apr. 20). (3) The PFTAC member maintains and publishes the website (Apr. 21).	Support will be provided offsite. Input will be sought from the IMF Statistics Department and the Secretariat of the Pacific Community.	Apr-20	Claus/Expert	
			1.2 Ready public access to key monetary, fiscal and financial soundness information.	Workshop on budget documentation.	10	0	10		(1) Budget documents include a section on current and medium-term macroeconomic and fiscal performance (Apr. 21). (2) Budget documents include an annex with fiscal and economic statistics for the last 10 years, the current year, and the next 3 years (Apr. 21).	The workshop will be joint with PFM and UNDP.	Nov-19	Claus/Expert
				Workshop on government finance statistics and debt sustainability.	5	0	5	1	(1) GFS balance sheet data is produced in 2 out of 10 countries (Apr. 21). (2) Debt sustainability analysis is included in macroeconomic programming frameworks (Apr. 21).	The workshop will be joint with GFS and STI.	Feb-20	Claus
				Workshop on fiscal risks.	5	0	5		(1) Participants identify fiscal risks (Apr. 20). (2) Contingent liabilities are quantified and reported on (Apr. 20).	The workshop will be joint with PFM.	Apr-20	Expert

Public Financial Management	1. Improved laws and effective PFM institutions	Regional	1.2 MoF capacity can meet enacted PFM responsibilities	Workshop - PFM Leadership Workshop	5	0	5	1	Completion of Workshop	(fully financed by EU/PIFS)	May-19	Neves
			1.2 MoF capacity can meet enacted PFM responsibilities	Conference - Joint CARTAC/PFTAC Leadership	7	0	7	1	Review draft legislation and implementation strategies	Modelled on the successful revenue conference	Oct-19	Neves
	2. Strengthen budget preparation towards more comprehensive, credible, and policy oriented budget.		2.3 More credible medium-term budget framework is integrated in annual budget process	Workshop - Fishing Revenues Follow up	5	0	5		Completion of the workshop	Working with macro adviser and other providers, FFA, WB, Tuna Commission, ADB and the PNA to provide follow up on budget work particularly looking at revenue projections and credible MTF's	Aug-19	Neves/ Claus
			2.2 More credible medium term macro fiscal framework is included in budget documentation	Workshop - Improving Budget Document Transparency	5	0	5	1	Completion of the workshop	Working with UNDP who provide a floating budget analysis team across countries on the Pacific to help MPs understand budget document. (in conjunction with Macro)	Sep-19	Neves/ Claus
			3.2 Risk based internal audit functions are established in central government agencies	Workshop - Internal Audit	5	0	5	1	Completion of the workshop			Kubasta
	3. Improved Budget Execution and Control		6.3 Disclosure and management of contingent liabilities and other specific fiscal risks is more comprehensive	Workshop - Fiscal Risks	5	0	5	1	Workshop Completed	In conjunction with Macro		Kubasta/ Claus
6. Strengthen identification, monitoring, and management of fiscal risks												
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Regional	1.2 Organizational arrangements enable more effective delivery of strategy and reforms	Managing Large taxpayers	5	9	14	1	To assist the authorities in the design of large taxpayer office as part of the reforms	The design of LTO has commenced but additional TA will ne needed to ensure its successful implementation	Feb-20	Shrosbree/ Eysselein
			1.2.2 Organizational arrangements enable more effective delivery of strategy and reforms	Workshop on Facilitating Effective Exchange and Use of Administrative (Tax and Social Security) Data for National Accounts	5	0	5	1	To assist the authorities compile national accounts statistics using tax data (VAT)	Joint workshop with PFM and RSS	Jul-19	Eysselein
			1.5 Corporate priorities are better managed through effective risk management	Introducing and managing effective compliance improvement	5	9	14	1	Workshop will reemphasize the importance of an effective risk management strategy in modern tax administration.	To support effective risk management , PFTAC will facilitate a workshop to highlight compliance strategies	Mar-20	Shrosbree/ Eysselein
	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities		2.1 -2.5 Strengthened core tax administration functions	Management of Core Tax Functions for Senior Managers	5	9	14	1	Senior management increased awareness of managing core tax functions	Opportunity exists to strengthen senior management ability to manage core tax functions	Nov-19	Shrosbree/ Eysselein
			2.5 Audit and other verification programs more effectively ensure accuracy of reporting	Audit Managers Workshop	5	9	14	1	Improve audit management expertise.	The audit function in PICs can be improved through enhanced management capability (identified through a Training Needs Analysis)	Jul-19	Shrosbree/ Eysselein
			2.3 - 2.4 2. Taxpayer services initiatives to support voluntary compliance are strengthened. A larger proportion of taxpayers meet their filing obligations as required by law	Management of Debt and Returns Workshop for Operations Managers	5	9	14	1	Improve returns and debt management capability.	Regional returns and debt management statistics show room for improvement against TADAT dimensions.	Aug-19	Shrosbree/ Eysselein
			2.1 . The integrity of the taxpayer base is strengthened	Management of Taxpayer Services for Operations Managers	5	9	14	1	Improve management of Taxpayer services	Opportunity exists to strengthen senior management ability to manage taxpayer services	Oct-19	Shrosbree/ Eysselein
TOTAL				153	71	224	21					