

FY21 PFTAC Work Plan - May 2020 to April 2021: RMI

TA Area	Objective	Country	Outcome Targeted	Activity	May 2020 - April 2021 (In person-days)			Number of Missions/ Activities	Updated Post COVID inputs at Jul 31, 2020 (person-days - changes in red)			Number of Missions/ Activities	Updated Inputs at Jan 31, 2021 (person-days - changes in red)			Number of Missions/ Activities	Updated Inputs at Apr 30, 2021 (person-days - changes in red)			Number of Missions/ Activities	% delivered	Delivery Status	COVID Status	Milestones	Comments	Planned Date	Experts	
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total									
Financial Sector Supervision	1. Develop and strengthen banking regulations in line with international standards	RMI	1.1 Supervisors and regulations require banks to apply sound policies and processes to identify, measure, monitor and control their financial risks on a timely basis and assess their capital adequacy in relation to their risk profile	Second Follow-up mission from the Regional Workshop on Banking Legislation and Prudential Standards - review revised draft banking law and regulations and propose final amendments	-	15	15	1	5	15	20	1	10	-	10	1	12	12	24	1	100%	Mar 8 - 19, 2021 (remote)	2 - Indirectly COVID Related	Applicable guidelines and regulations are sent to industry for consultation Applicable guidelines and regulations are finalized and formally issued Amendments and redrafting of laws, regulations in line with BCP 11	Continuation of the Banking Regulatory Reform project.		Kumar/ Awayiga	
	2. To implement a risk-based supervision (RBS) system and upgrade other supervisory processes		2.4 Strengthened institutional structure and operational and procedures for RBS implementation	Risk Based Supervision Training					4	5	9	1	5	6	11	1	5	6	11	1	100%	Sep 14 - 19, 2020 (remote)	1 - Not COVID Related				Kumar/Tijs	
Government Finance Statistics	1. Strengthened macroeconomic and financial statistics compilation and dissemination for decision making: compilation methodologies in line with international standards for GFS	RMI	1.9 Data are compiled and disseminated using appropriate statistical techniques, including to deal with data sources, and/or assessment and validation of intermediate data and statistical outputs.	Refine compilation techniques for using various administrative data sources to reduce statistical discrepancies	5	-	5	1	10	-	10	1	10	-	10	1	10	-	10	1	100%	Jul 13 - 24, 2020 (remote)	2 - Indirectly COVID Related	Investigate the detail and reconcile grants / transfers between levels of government Identify, reconcile and validate the loan transactions between general government units and its associated interest expense / revenue cost for elimination	Improve data for GFS compilation and dissemination	Feb, 2021	Temes	
			1.12 Higher frequency data has been compiled and disseminated internally and/or to the public.	Compile, review and disseminate data to the IMF Statistics Department.																								
Real Sector Statistics	1. Strengthen compilation and dissemination of data on macroeconomic and financial statistics for decision making according to the relevant internationally accepted statistical standard, including developing/improving statistical infrastructure, source data, serviceability and/or metadata.	RMI	1.9 Data are compiled and disseminated using appropriate statistical techniques, including dealing with data sources, and/or assessment and validation of intermediate data and statistical outputs	Review progress in independent compilation of GDP(P)	9	-	9	1	10	-	10	1	12	-	12	1	12	-	12	1	100%	Aug 17 - 28, 2020 (remote)	1 - Not COVID Related	Internal availability of a experimental independent compiled GDP(P) data set		Aug, 2020	Scheiblecker	
			1.3 Staff capacity increased through training, especially on developing source data, compilation methods, and dissemination	Training of new staff on GDP(P) compilation and national specifics of data sources																								
Macroeconomic Programming and Analysis	Well functioning macroeconomic policy and institutions: improved macroeconomic policy advice to government	RMI	1. Timely, high quality macroeconomic monitoring, analysis and research available for policymaking.	Economic Forecast COVID19 Update					3	-	3	1	3	-	3	1	3	-	3	1	100%	May, 2020 (remote)	4 - Predominantly COVID Related					Beaumont
			2. Ready public access to key monetary, fiscal and financial soundness information.	Assist with the compilation of a manual for the Marshall Islands Fiscal Model (MI-FM) and Medium Term Budget and Investment Framework (MTBIF).	5	-	5	1	5	-	5	1	-	-	-	-	-	-	-	-	-	0%	Shift to FY22		(1) Documentation describing the MI-FM and MTBIF is prepared (Apr. 21). (2) Documentation describing the MI-FM and MTBIF is published (Apr. 22).	Documentation will be prepared with PFM. Assistance will be provided offsite. (Back to back with Fiscal Model mission)	May 18 - 27, 2020	Beaumont
			3. Sound medium-term macroeconomic framework	Support the use of the Marshall Islands Fiscal Model (MI-FM) and Medium Term Budget and Investment Framework (MTBIF) in budget preparations and policy analysis.	5	-	5	1	5	-	5	1	-	-	-	-	-	-	-	-	-	0%	Shift to FY22		(1) The MI-FM continues to be used in budget preparations (Oct. 20). (2) Expenditure forecasting by ministries is developed (Apr. 21). (3) The MI-FM is used for policy analysis including to develop a medium-term fiscal framework (Apr. 22). (4) Advice on tax reform is empirically based (Apr. 22).	Back to back with MI-FM mission		Beaumont
Public Financial Management	2. Comprehensive, credible and policy based budget preparation	RMI	2.2 More credible medium term macro fiscal framework is included in budget documentation	Assist with the compilation of a manual for the Marshall Islands Fiscal Model (MI-FM) and Medium Term Budget and Investment Framework (MTBIF).	8	-	8	1	8	-	8	1	8	-	8	1	10	-	10	1	100%	Nov 1 - 10, 2021 (remote)	2 - Indirectly COVID Related	Improved budget document for the 20/21 budget		May 18 - 27, 2020	Neves	
Revenue Administration	1. Strengthened revenue administration management and governance arrangements	Marshall Islands	1.5.1 - 1.5.4 Corporate priorities are better managed through effective risk management	Compliance Improvement Strategy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-				An effective CIS facilitating high levels of compliance implemented by 2/28/21	CIS developed to improve monitoring and evaluation of compliance risk mitigation	FY22	Piper	
			1.8.2 Better revenue administration, management and governance arrangements & stronger tax administration core functions.	Review of Tax Reforms and Core Tax Functions																12	12	1	100%	Apr 28 - May 9, 2021 (remote)	2 - Indirectly COVID Related			
	2. Strengthened core functions evidenced by an accurate taxpayer base, taxpayer services supporting voluntary compliance, improvements in filing, payment and audit activities	2.3 - 2.4 A larger proportion of taxpayers meet their filings and payments obligations as required by law	Improving tax arrears and returns management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%			On-time filing and payments operating at improved efficiency levels by 31/12/2020 and measured against TADAT dimensions.	TA assistance requested by the authorities to improve current returns and payment compliance levels.	FY22	Field
		2.5.1 Audit and other verification programs more effectively ensure accuracy of reporting	Strengthen tax audit function (challenges posed by cash economy)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%			The audit function operating at improved efficiency levels by 31/12/2020 and measured against TADAT dimensions.	The authorities have requested TA to assist in building audit function and capability.	FY22	Sutherland
		2.2.2 Taxpayer services initiatives to support voluntary compliance are strengthened	Improving taxpayer services	-	18	18	1	-	12	12	1	-	-	-	-	-	-	-	-	-	-	0%	Shift to FY22		Improved delivery of taxpayer services by 31/12/2020 and measured against TADAT dimensions.	Assistance with improving taxpayer services requested by authorities	Aug 3 - 14, 2020	Piper
<b>TOTAL</b>					<b>32</b>	<b>33</b>	<b>65</b>	<b>6</b>																				

Updated Post COVID-FY21 Workplan:

Delivered by Jul 31:	50	32	82	9
Percentage of Revised Plan:	42%	0%	26%	33%

Updated Workplan at Jan 31:

Delivered by Jan 31:	48	6	54	6
Percentage of Revised Plan:	38	6	44	5
	79%	100%	81%	83%

Final Outturn at April 30:

Percentage of Jan 2021 Revised Plan:	52	30	82	7
Percentage of Jul 2020 Revised Plan:	108%	500%	152%	117%
Percentage of Original Plan:	104%	94%	100%	78%
	163%	91%	126%	117%