

FY23 Work Plan - May 2022 to April 2023: Public Financial Management (PFM) - MID-YEAR Update at 31Oct2022

TA Area	Objective	Country	Outcome Targeted	Activity	May 2022 - April 2023 (in person-days)			Number of Missions/ Activities	Updated Inputs at Oct 31, 2022 (in person-days)			Number of Missions/ Activities	% Delivery	Delivery Status	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total							
					Public Financial Management	Improved PFM laws and effective institutions	Kiribati		A more comprehensive legal framework covering all stages of the public financial management cycle is enacted	Update PFMA	-							
			The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	16	28	1	12	16	28	1	0%	Feb 20 - Mar 5, 2023 (in-country)	Sequenced and prioritized roadmap drafted	Jul 4 - 15, 2022 (in-country)	Seeds/ Higgins	
		Nauru	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	7	12	19	1	10	12	22	1	0%	Jan 16 - 29, 2023 (remote)	Sequenced and prioritized roadmap drafted	This follows from the PEFA & Gender Assessment	May 16 - Jul 29, 2022 (remote)	Lavea/ Seeds/ Marzan
		Niue	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Drafting the PFMA	1	6	7	1	1	6	7	1	100%	May 9 - Nov 30, 2022 (remote)	Comprehensive PFM legislation drafted	This activity has been shifted from FY22 due to delayed implementation	May 9 - Jun 30, 2022 (remote)	Lavea/ McKenzie
		Palau	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Agile PEFA Assessment	24	32	56	1	24	32	56	1	0%	Nov 7 - 18, 2022 (in-country)	PEFA Assessment completed	Postponed from FY21/FY22	Jun 6 - 17, 2022 (in-country)	Seeds/ Lavea/ Emery/ Marzan/ PASAI
			The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	12	-	12	1	-	-	-	-	0%	Shift to FY24	PFM Roadmap formulated		Jan 23 - Feb 3, 2023 (in-country)	Seeds
		Tuvalu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Agile PEFA Assessment	24	32	56	1	-	-	-	-	0%	Shift to FY24	PEFA assessment completed		Oct 17 - 28, 2022 (in-country)	Lavea/ Seeds/ Emery/ Marzan
			The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Develop PFM Roadmap	-	16	16	1	-	-	-	-	0%	Shift to FY24	Draft roadmap produced highlighting priority reform actions	Follow on from PEFA	Mar 6 - 17, 2023 (in-country)	Marzan
		Vanuatu	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	PEFA Climate Assessment	28	28	56	1	28	28	56	1	0%	Apr 17 - 30, 2023 (in-country)	PEFA Report Endorsed		Aug 8 - Nov 14, 2022 (in-country)	Lavea/ Seeds/ STXs
		Regional	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	PEFA and PFM Reform Prioritization Workshop - Strategic Design and Implementation of PFM Reforms	8	-	8	1	8	12	20	1	0%	Nov 29 - Dec 2, 2022 (in-country)	Workshop conducted		Sep 5 - 8, 2022 (in-person)	Lavea/ Seeds/ Allen/ PEFA Secretariat
		Regional	The capacity of ministry of finance to plan, implement and sustain PFM reforms is enhanced	Regional workshop for Ministers for Finance and Heads of National Statistics Offices	14	-	14	1	-	-	-	-	0%	Shift to FY24	Workshop conducted	PFTAC/CARTAC :Leadership Workshop	Feb 13 - 17, 2023 (in-person)	Seeds/ Lavea
Public Financial Management	Comprehensive, credible, and policy-based budget preparation	RMI	A more comprehensive and unified annual budget is published	Strengthening Budget Preparation	12	16	28	1	10	12	22	1	100%	Jul 25 - Aug 5, 2022 (remote)	Budget book FY2022/23 presents full economic item classification		Aug 22 - Sep 2, 2022 (in-country)	Seeds/ Higgins
			A more comprehensive and unified annual budget is published	Strengthening Budget Preparation - follow-up	-	16	16	1	-	16	16	1	0%	Mar 6 - 17, 2023 (in-country)			Mar 6 - 17, 2023 (in-country)	Higgins
		Timor-Leste	A more credible medium-term budget framework is integrated with the annual budget process	Strengthening Top-Down Approaches to Budgeting	12	-	12	1	12	-	12	1	0%	Jan 30 - Feb 12, 2023 (in-country)	Budget documents (including the Budget Strategy Paper) reflect binding ceilings over the medium term	postponed from FY22	Nov 7 - 18, 2022 (in-country)	Seeds/ HQ
		Tonga	A more credible medium-term budget framework is integrated with the annual budget process	Review Tonga's Medium Term Fiscal Framework	28	14	42	1	-	-	-	-	0%	Shift to FY24	Medium Term Fiscal Framework updated		Sep 5 - Oct 28, 2022 (in-country)	Lavea/ Seeds/ STX
		Tuvalu	A more comprehensive and unified annual budget is published	Strengthening Budget Process	-	16	16	1	-	16	16	1	0%	Mar 20 - Apr 2, 2023 (in-country)	Action plan developed for strengthening budget preparation practices		Jul 4 - 15, 2022 (in-country)	STX
		Regional	A more credible medium-term budget framework is integrated with the annual budget process	Workshop on Forecasting Fisheries Revenue	6	-	6	1	-	-	-	-	0%	Shift to FY24	Workshop conducted and participants gain knowledge of good practice	postponed from FY22	Aug 29 - 31, 2022 (in-person)	Lavea/ Seeds/ Beaumont

TA Area	Objective	Country	Outcome Targeted	Activity	May 2022 - April 2023 (in person-days)			Number of Missions/ Activities	Updated Inputs at Oct 31, 2022 (in person-days)			Number of Missions/ Activities	% Delivery	Delivery Status	Milestones	Comments	Planned Date	Experts
					PFTAC resident advisors	ST experts	Total		PFTAC resident advisors	ST experts	Total							
							Regional		A more comprehensive and unified annual budget is published	Workshop on Gender Budgeting	8							
Public Financial Management	Improved budget execution and control	Fiji	Budget execution monitoring and controls are strengthened	(i) QA Internal Audit and Internal Audit Committee Charters (ii) Advise on establishing an Internal Audit Quality Assurance program.	-	16	16	1	-	12	12	1	100%	Jun 6 - 17, 2022 (remote)			Oct 17 - 28, 2022 (in-country)	Prceovich
			Budget execution monitoring and controls are strengthened	Internal Audit: Quality Assurance	-	-	-	-	-	16	16	1	100%	Oct 24 - Nov 4, 2022 (in-country)				Rafuse
		PNG	Budget execution monitoring and controls are strengthened	Arrears, commitment control and management of payroll expense	-	16	16	1	-	-	-	-	0%	Shift to FY24	Action plan developed for strengthening commitment and expenditure controls	postponed from FY22	Sep 19 - 30, 2022 (in-country)	STX
		Samoa	Budget execution monitoring and controls are strengthened	Implementing Risk Based Audit	-	16	16	1	-	12	12	1	100%	Jun 13 - Jul 29, 2022 (remote)		postponed from FY22	Jun 13 - 24, 2022 (in-country)	Morrison
Public Financial Management	Improved coverage and quality of fiscal reporting	RMI	The chart of accounts and budget classifications are aligned with international standards	Strengthening Financial Reporting and CoA	-	15	15	1	-	-	-	0%	Shift to FY24			Jun 6 - 17, 2022 (remote)	STX	
Public Financial Management	Improved asset and liability management	Kiribati	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Consolidation and effective use of cash resources	-	16	16	1	-	-	-	0%	Shift to FY24	Templates prepared for undertaking inventory of bank accounts and recommendations made for cash management institutional arrangements	postponed from FY22	Jul 7 - 18, 2022 (in-country)	STX	
		PNG	Cash and debt management are strengthened and better integrated	Review of institutional arrangements for debt and cash management	12	-	12	1	12	-	12	1	0%	Mar 6 - 19, 2023 (in-country)	Draft TOR and action plan developed for an integrated Debt and Cash Management Department	postponed from FY22	Oct 17 - 28, 2022 (in-country)	Seeds
		Samoa	More central government revenues and expenditures are deposited and disbursed through a Treasury Single Account	Progressing recent cash management reforms	-	15	15	1	-	12	12	1	100%	Sep 12 - 21, 2022 (in-country)	Quarterly warrants implemented Report produced on consolidation of bank accounts	postponed from FY23	Sep 12 - 23, 2022 (in-country)	Silins
		Tonga	Disclosure and management of state assets is improved	Training on Asset Management Framework	-	-	-	-	5	7	12	1	100%	Sep 22 - Oct 31, 2022 (remote)				Lavea/ Youngberry
		Tuvalu	Cash flow forecasts for central government is more accurate and timely	Strengthening Cash Management Practices	-	16	16	1	-	12	12	1	100%	Aug 1 - 23, 2022 (remote)	Cash flow forecasts are produced and updated regularly		May 2 - 13, 2022 (remote)	Marzan/ Cooper
Public Financial Management	Strengthened identification, monitoring, and management of fiscal risks	Fiji	Analysis, disclosure and fiscal oversight of public corporation risks are strengthened	Improving fiscal risk analysis - Review Risk of Fiji Airways and PPPs	12	15	27	1	7	16	23	1	100%	Oct 24 - Nov 4, 2022 (in-country)	Fiscal risks from the selected assessments are quantified and discussed internally within MoE	postponed from FY22	May 16 - 27, 2022 (in-country)	Seeds/ Colvin/ Rahman
		Timor-Leste	Analysis, disclosure and fiscal oversight of public corporation risks are strengthened	Strengthening SOE fiscal risk oversight	-	16	16	1	-	-	-	-	0%	Shift to FY24	Training on good practice for SOE fiscal oversight delivered		Nov 7 - 18, 2022 (in-country)	STX
Public Financial Management	Improved Public Investment Management	Cook Islands	The capacity to plan, implement and sustain infrastructure governance reforms is enhanced	Conduct a PIMA	20	28	48	1	20	18	38	1	100%	Aug 24 - Sep 6, 2022 (in-country)	PIMA completed		Oct 3 - Nov 25, 2022 (in-country)	Lavea/ Seeds/ Petrie HQ - Du Preez, Fisher, Preston, Tandberg (JSA)
		Regional	The capacity to plan, implement and sustain infrastructure governance reforms is enhanced	Workshop for PIMA and C-PIMA	-	-	-	-	6	12	18	1	100%	Sep 7 - 9, 2022 (hybrid from Cook Islands)				Lavea/ Seeds/ Petrie/ Du Preez HQ - Fisher/ Preston HQ - Tandberg (JSA)
		Regional	Planning of public investments is strengthened to ensure sustainability	Cost Benefit Analysis - Investment Projects	-	-	-	-	6	-	6	1	0%	Mar 27 - 31, 2023 (remote)				Lavea/ Seeds
<b>Total Days</b>					<b>240</b>	<b>388</b>	<b>628</b>	<b>29</b>										

Updated Mid-FY23 Workplan:

Increase from Baseline Plan:

Outturn at Oct 31:

Percent of Original Plan delivered by Oct 31

Percent of Revised Plan delivered by Oct 31

169	279	448	23
-30%	-28%	-29%	-21%
49	147	196	12
20%	38%	31%	41%
29%	53%	44%	52%